

## **PJL, INC., SELECT CASE SAMPLES**

### **Introduction**

PJL, Inc. provides expert consulting and testimony services in construction scheduling, delay analysis, productivity evaluation, and claims support on complex public and private projects. Our work spans a wide range of project types, including affordable housing, transportation infrastructure, cultural facilities, flood protection systems, and large-scale industrial developments. PJL, Inc. is frequently retained by owners, contractors, subcontractors, sureties, and public agencies to provide independent, defensible analyses grounded in contemporaneous project records and industry-accepted methodologies.

The following select case samples highlight PJL, Inc.'s experience performing forensic Critical Path Method (CPM) schedule analysis, evaluating delay and disruption claims, rebutting unsupported expert opinions, and assisting clients through arbitration, litigation, mediation, and negotiated settlements. These matters demonstrate PJL, Inc.'s ability to clearly identify responsibility for critical delays, quantify impacts to time and cost, and present complex technical findings in a manner that is persuasive to arbitrators, judges, and juries.

Each summary reflects PJL, Inc.'s commitment to objective analysis, methodological rigor, and practical insight, with results that have led to favorable outcomes for our clients, including claim reductions, successful defenses of terminations for default, conversion of terminations to convenience, and substantial recoveries or settlements.

### **GUSTE III: NEW AFFORDABLE LIVING UNITS PROJECT**

#### **Parkcrest Builders, LLC & Liberty Mutual v. Housing Authority of New Orleans**

##### **Executive Summary**

PJL, Inc. was retained by the Housing Authority of New Orleans to provide expert analysis following the termination for default of the prime contractor on a large affordable housing development. Through detailed CPM schedule analysis and review of project records, PJL, Inc. demonstrated that critical delays were caused by contractor-controlled issues including poor scheduling, inadequate staffing, and defective workmanship. PJL, Inc.'s expert testimony established that neither the contractor nor its surety could substantiate claimed delays with credible schedule analysis. An arbitrator agreed with PJL, Inc.'s conclusions, finding the termination for default justified.

### **JEFFERSON PERFORMING ARTS CENTER**

#### **Jefferson Parish**

##### **Executive Summary**

PJL, Inc. was engaged by Jefferson Parish to analyze substantial pending change order and delay claims on a high-profile performing arts facility plagued by cost overruns and extended duration. PJL, Inc. performed a detailed forensic review of schedules, costs, and delay methodologies, identifying inflated direct cost claims and unsupported delay calculations. PJL, Inc.'s analysis directly resulted in a \$3 million reduction in contractor claims and facilitated a negotiated settlement that allowed the project to move forward toward completion.

## **OGDEN MUSEUM OF SOUTHERN ART – STEPHEN GOLDRING HALL**

### **State of Louisiana**

#### **Executive Summary**

PJL, Inc. was retained by the Louisiana Division of Administration to evaluate extensive contractor delay claims following severe project overruns on a museum expansion. PJL, Inc.'s forensic CPM analysis demonstrated that the contractor's schedules were deficient, improperly maintained, and incapable of supporting delay claims. The analysis identified that critical delays were caused by poor project management, defective workmanship, and lack of quality control rather than owner actions. PJL, Inc.'s work successfully rebutted over \$2.5 million in claims and provided the State with significant leverage in settlement negotiations.

## **HUEY P. LONG BRIDGE WIDENING PROJECT**

### **Barriere Construction Company**

#### **Executive Summary**

PJL, Inc. provided expert assistance to a major subcontractor in developing a cumulative impact claim arising from continuous design errors, changed conditions, and delayed resolutions on a complex bridge widening project. PJL, Inc. prepared a comprehensive CPM-based schedule analysis and narrative demonstrating loss of productivity, elimination of planned work gaps, and extended performance beyond the original subcontract duration. The analysis supported recovery of significant damages through a negotiated settlement.

## **ARDENT SERVICES, LLC v. SHIMIZU NORTH AMERICA, LLC**

### **Fuji Vegetable Oil Processing Facility**

#### **Executive Summary**

PJL, Inc. was retained to support a subcontractor's delay and disruption claim following extended project duration caused by predecessor delays, non-linear work sequencing, and deficient plans. PJL, Inc. demonstrated that the subcontractor adequately staffed the project and that completion was impossible until predecessor work controlled by the general contractor was finished. PJL, Inc. successfully rebutted the opposing expert's schedule and labor efficiency analyses and developed a defensible alternative productivity study. The case resolved in a seven-figure settlement following mediation and expert "hot box" proceedings.

## **NAICO / PR CONTRACTORS v. U.S. ARMY CORPS OF ENGINEERS**

### **Hurricane Protection Levee Project**

#### **Executive Summary**

PJL, Inc. was retained by a surety following default termination of its principal on a federal levee construction project. PJL, Inc. managed completion of the work and developed claims demonstrating that USACE directives fundamentally altered planned haul routes and construction means and methods, rendering performance economically unfeasible. PJL, Inc.'s analysis supported conversion of the termination for default to a termination for convenience and resulted in a substantial settlement paid to the surety.

## **ACADIANA CENTER FOR THE ARTS MUSEUM**

### **Belltech Group v. Lafayette Consolidated Government**

#### **Executive Summary**

PJL, Inc. was engaged by Lafayette Consolidated Government to evaluate extensive delay claims asserted by the contractor on a museum renovation project. PJL, Inc.'s analysis demonstrated that the contractor's CPM schedules were incomplete, poorly maintained, and manipulated to exaggerate critical delays. PJL, Inc. further showed that many claimed delays were contractor-caused or non-critical. The matter resolved through mediation with a settlement favorable to the owner for pennies on the dollar.

## **DRAINAGE PUMP STATION NO. 1 – PHASE I**

### **Mossy Motors v. Sewerage and Water Board of New Orleans**

#### **Executive Summary**

PJL, Inc. was retained to evaluate business interruption and property damage claims arising from prolonged construction at a major drainage pump station. Through forensic CPM analysis, PJL, Inc. demonstrated that contaminated soils—known to the owner prior to construction—caused avoidable delays exceeding 11 months and unnecessarily prolonged disruptive construction activities. PJL, Inc.'s expert testimony supported a verdict in favor of Mossy Motors for lost business and property damages.

## **DRAINAGE PUMP STATION NO. 1 – PHASE I**

### **CR Pittman Construction Company v. Sewerage and Water Board of New Orleans**

#### **Executive Summary**

PJL, Inc. provided expert schedule analysis in support of a contractor's delay claim on the same pump station project. PJL, Inc. demonstrated that the owner's failure to address known contaminated soils caused delayed access, resequencing, and major changes to cofferdam design and construction methodology. PJL, Inc.'s expert testimony supported a substantial award for contractor delay damages.

## **HENDERSON STREET SITE IMPROVEMENTS PROJECT**

### **CR Pittman Construction Company v. City of New Orleans**

#### **Executive Summary**

PJL, Inc. was retained to analyze delay and disruption claims on a complex urban infrastructure project impacted by owner-directed changes, redesigns, uncoordinated work by others, and adjacent major construction. PJL, Inc. performed a detailed comparison of planned and as-built CPM schedules, identified critical and non-critical delays, and apportioned responsibility through record analysis. The work resulted in a large, negotiated settlement in favor of the contractor.

## **Conclusion**

The foregoing select case samples illustrate PJL, Inc.'s depth of experience and proven track record in resolving complex construction disputes involving schedule delays, disruption, productivity loss, and termination issues. Across a broad spectrum of project types and delivery methods, PJL, Inc. has consistently delivered objective, well-supported analyses rooted in contemporaneous project documentation and industry-accepted CPM methodologies.

Whether retained to support owners, contractors, subcontractors, sureties, or public agencies, PJL, Inc. brings clarity to highly contested matters by identifying the true drivers of delay and cost impact,

separating critical from non-critical issues, and effectively rebutting unsupported claims and opinions. Our work has resulted in favorable arbitration awards, court verdicts, mediated resolutions, claim reductions, and negotiated settlements that reflect the strength and credibility of our analyses.

PJL, Inc. remains committed to providing independent, defensible expert services that withstand technical and legal scrutiny while helping clients achieve efficient, practical, and equitable outcomes in even the most challenging project environments.